



MARYLAND GOVERNOR LARRY HOGAN

INFRASTRUCTURE: FOUNDATION FOR SUCCESS

Governors Building a More Efficient, Innovative, Smart & Secure Future

VISION

Moving people, products, and information drives America's economy forward and serves as the foundation for our nation's success. To keep moving ahead, we must repair, expand, and modernize our infrastructure in ways that will grow our economy, create jobs, and meet the needs of the 21st century. Governors across the country are leading the way, by upgrading roads, bridges, trains, and mass transit, improving regional and international airports, fixing aging water systems, providing high-speed Internet access and connectivity, and keeping our infrastructure secure and sustainable. The 2019-2020 NGA Chair's Initiative, Infrastructure: Foundation for Success, under the leadership of Maryland Governor Larry Hogan, will bring together thought leaders from government, business, and academia to work with the nation's governors in pursuit of a common infrastructure mission: building a more efficient, innovative, smart, and secure foundation for success.

GOALS

Infrastructure: Foundation for Success will focus on four pillars that represent key opportunities for governors to tackle:

- **Getting to Work: Relieve Congestion to Boost Economic Competitiveness**
Congestion costs America billions of dollars each year in wasted time, extra fuel costs, higher prices and environmental impacts. Governors can use innovative policies and new technologies to move the economy forward by reducing congestion to better move people and goods, connect people to jobs, and improve productivity; addressing gaps in transit service; breaking traffic bottlenecks that impact economic centers; and working with the private sector to meet workforce infrastructure needs.

- **Enhancing Efficiency: Eliminate Red Tape and Integrate Smart Technology**
Delays from duplicative and inefficient processes mean projects can take many years just to get started. Governors can speed up the delivery of infrastructure and reduce uncertainty and costs by adopting streamlined processes for permitting and review that increase transparency and meet environmental, planning and procurement goals. Governors can also help expand the use of technology to improve project planning and delivery, which can be made possible through policies and incentives that support expanded broadband connectivity.
- **Strengthening Security and Resiliency: Protect America's Critical Infrastructure**
The growing use of connected technologies brings many benefits but also exposes our infrastructure systems to increased threats of cyber attacks. Extreme weather and climate-related risks also present challenges and opportunities. Governors need to work alongside private sector owners and operators to secure and sustain our most critical infrastructure, including the electric grid, oil and natural gas transmission and storage facilities, water treatment facilities, and the transportation network.
- **Financing the Future: Leverage Private Sector Investments**
Billions of dollars in private sector capital is sitting on the sidelines in search of viable investment opportunities and willing partners. Governors can help ensure that their states access the full range of infrastructure financing options by improving the understanding of and experience with private sector partnerships and innovative incentive programs such as Opportunity Zones.

ACTIVITIES

For each of the four pillars, the initiative will focus on identifying and sharing state best practices, exploring lessons learned internationally, and informing federal discussions through a suite of activities:

- **Infrastructure Stakeholder Summits**
Governor Hogan will host four summits, one focused on each pillar, co-hosted with governors from four states.
- **International Study Tours**
Governor Hogan will lead a delegation of governors to Australia, Canada, and Japan to examine infrastructure innovations abroad that can be replicated in the U.S.
- **Storymaps**
NGA will document innovative state projects and policies in a series of storymaps that help governors visualize infrastructure challenges and opportunities.
- **Roadmaps and Legacy**
NGA will share leading ideas from the summits and study tours about how governors can take actions to improve infrastructure.

NGA CHAIR'S INITIATIVE: INFRASTRUCTURE - FOUNDATION FOR SUCCESS

July, 2019 NGA Summer Meeting
July 24-26 | Salt Lake City, UT

August, 2019 Infrastructure Stakeholder Summit
Getting to Work:
Relieve Congestion to Boost Economic Competitiveness
August 26-27 | Boston, MA

September, 2019 International Trip - NGA Global
To include a delegation of governors
Sept 23-25 | Sydney, Australia

October, 2019 Infrastructure Stakeholder Summit
Strengthening Security and Resiliency:
Protect America's Critical Infrastructure
October 17-18 | Detroit, MI

January, 2020 Infrastructure Stakeholder Summit
Enhancing Efficiency:
Eliminate Red Tape and Integrate Smart Technology
January 21-22, 2020 | San Francisco, CA

February, 2020 NGA Winter Meeting
Feb 7-10, 2020 | Washington, D.C.

April, 2020 International Trip - NGA Global
To include a delegation of governors
April 21-23, 2020 | Toronto, Canada

May, 2020 Infrastructure Stakeholder Summit
Financing the Future:
Leverage Private Sector Investments
May 6-7, 2020 | Phoenix, AZ

July, 2020 International Trip - NGA Global
To include a delegation of governors
Alongside the 2020 Summer Olympics
July 22-24, 2020 | Tokyo, Japan

August, 2020 NGA Summer Meeting
August 5-7, 2020 | Location - TBD